Department of the Treasury Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

u Information about Form 990 and its instructions is at www.irs.gov/form990.

2013 Open to Public Inspection

OMB No. 1545-0047

5574A 04/15/2014 10:16 AM

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)  $\boldsymbol{u}$  Do not enter Social Security numbers on this form as it may be made public.

<u>A</u>	For the 2	2013 calendar year, or tax year beginning		, and ending			_	
<u>B</u>	Check if appli	cable: C Name of organization					D Employ	yer identification number
	Address chan	nge Wings for	Success,	Inc.				
Ħ	Name change	Doing Business As					23-	-2951962
$\equiv$	Ü	Number and street (or P.O. box if mail is not delivered	to street address)	)		Room/suite	E Telepho	one number
$\sqsubseteq$	Initial return	490 Lancaster Ave, P.O.	Box 118	4			610	0-644-6323
	Terminated	City or town, state or province, country, and ZIP or fore				<b>1</b>		
П	Amended retu	urn Frazer	PA 19	355			<b>G</b> Gross rec	eipts \$ 237,437
H		F Name and address of principal officer:	_					
Ш	Application pe	Mary Pat Knauss				H(a) Is this a g	oup return for s	subordinates? Yes X No
		117 Taylor Lane				H(b) Are all su	oordinates inclu	ided? Yes No
		Kennett Square	PA	19348		If "No	" attach a list.	(see instructions)
$\overline{}$	Tax-exempt		(insert no.)	4947(a)(1) or	527			
÷	Website: U	·	(indert no.)	4047 (d)(1) OI	021	H(c) Group exe	emption number	r 111
<u></u>	Form of orga		Other <b>u</b>			L Year of formation: 1		M State of legal domicile: PA
	art I	Summary	Other C			L Tear of formation.		W State of legal dofflicite.
•	T	efly describe the organization's mission or most significant	nificant activi	tios.				
	1	Job Clothing, Confidence Buildence	•					
Se	٠.٠	Job Clothing, Confidence Bull	arng wor	.kanopa•				
Governance								
ě								
တိ		eck this box <b>u</b> if the organization discontinued	•	•	ore than 2	25% of its net asset	1 1	8
≪ర		mber of voting members of the governing body (Pa					3	8
ties	4 Nui	mber of independent voting members of the govern	ning body (Pa	rt VI, line 1b)			4	
Activities		tal number of individuals employed in calendar year	r 2013 (Part \	/, line 2a)				2
Ac		tal number of volunteers (estimate if necessary)						40
		tal unrelated business revenue from Part VIII, colur						0
	<b>b</b> Net	t unrelated business taxable income from Form 99	0-T, line 34				7b	Current Veer
		ntributions and grants (Part VIII line 1h)				Prior Ye	1,775	Current Year <b>194,144</b>
ne	0 00	ntributions and grants (Part VIII, line 1h)					0,859	9,622
Revenue	9 Pro	ogram service revenue (Part VIII, line 2g)					52	280
Re	10 Inv	estment income (Part VIII, column (A), lines 3, 4, a	ina 7a)			.		
	1	ner revenue (Part VIII, column (A), lines 5, 6d, 8c, 9					3,527	22,235
	1	tal revenue – add lines 8 through 11 (must equal P					6,213	226,281
		ants and similar amounts paid (Part IX, column (A)						0
		nefits paid to or for members (Part IX, column (A),					1 100	00.056
es		laries, other compensation, employee benefits (Par					1,109	90,856
penses		ofessional fundraising fees (Part IX, column (A), line						U
Exp	1	tal fundraising expenses (Part IX, column (D), line		26,9			7 052	04 202
ш	<b>17</b> Oth	ner expenses (Part IX, column (A), lines 11a-11d,	11f–24e)				7,853	84,392
		tal expenses. Add lines 13-17 (must equal Part IX,					8,962	175,248
_ (/		venue less expenses. Subtract line 18 from line 12	·			Beginning of Cu	7,251	51,033
Net Assets or Fund Balances	20 Tot	tal accets (Part V. line 16)					4,082	End of Year 185,517
Asse Bals	20 TOL	tal assets (Part X, line 16)					2,787	3,189
let /	21 101	· / · · · · · · · · · · · · · · · · · ·					1,295	182,328
		t assets or fund balances. Subtract line 21 from line	e 20			.   13	1,295	102,320
	art II	Signature Block					, , ,	11 2 6 7 7
		ies of perjury, I declare that I have examined this return, and complete. Declaration of preparer (other than officer	•	, , ,		,	r my knowied	age and belief, it is
	1	<b>\</b>	,					
e:.		Signature of officer					Date	
Sig	1 1				Dro	sident	Date	
He	re	Mary Pat Knauss Type or print name and title			Pre	sidelic		
		Print/Type preparer's name	Preparer's signa	ture		Date	1	X if PTIN
Paid	.						Check	=== "
	naror 1	<u> </u>	Nivedita I	nanak, EA		' T	/14 self-em	
	only	im's name } JBND Tax Books	, Inc				Firm's EIN }	26-1313673
USE	· 1	60 Crest Ave	0255 06	E0				610 FOE 0000
_			9355-26				Phone no.	610-725-0292
May	/ the IRS (	discuss this return with the preparer shown above?	(see instruct	ions)				X Yes No

e	Total program service ex	xpenses u	13.945		
	(Expenses \$	113,945 including (	grants of \$	) (Revenue \$	)
d	Other program services.	(Describe in Schedule O.) 113,945 including g			
	*				
	*				
	*				
	***************************************				

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	1	x	
2	complete Schedule A  Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	_		
Ū	and distant for multiple of the O. M. (No. 2) and the O. C. Dant I.	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)	_		
•	all atting in affect devices the tay ward If IIVes II associate Cabadula C. Bart II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,	_		
Ū	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
·	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	Was 2 asserted Cabadida D. Bart I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
Ū	complete Schedule D. Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a	_		
J	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt regretistion comises 2 If "Vec." complete Cabadula D. Dert IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	andowments, normanent endowments, or quasi endowments? If "Vac." complete Schedule D. Part V	10		х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
_	complete Schedule D, Part VI	11a	х	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

# Form 990 (2013) Wings for Success, Inc. Part IV Checklist of Required Schedules (continued)

14	Did the examination report more than \$5,000 of aroute or other assistance to any demands are also assistance to		Yes	No
1	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			Х
2	government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		
	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States			v
	on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			37
	employees? If "Yes," complete Schedule J	23		X
la	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			37
_	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?			
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction			
	with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
;	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If so, complete Schedule L, Part II	26		X
•	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
}	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		Х
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
)	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
)	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		Х
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			
		31		Х
2	Part I  Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	·····		
•		32		х
3	complete Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	·····		
,	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
ļ	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III,			-11
•	an NV and Dark V line 4	24		X
:-		34		X
a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	٥5.		
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	-	
6	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			٦,
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		X
•	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		X
3	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O		X	

Part V Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V No 0 **1a** Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable b Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? X 1c Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Х 2b Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) Did the organization have unrelated business gross income of \$1,000 or more during the year? X If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial X account)? If "Yes," enter the name of the foreign country: **u** b See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts. Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  $\dots$ X Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? b If "Yes" to line 5a or 5b, did the organization file Form 8886-T? Does the organization have annual gross receipts that are normally greater than \$100,000, and did the 6a X organization solicit any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions or b gifts were not tax deductible? Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7е Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? 7f If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? h Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting 8 organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. Did the organization make any taxable distributions under section 4966? Did the organization make a distribution to a donor, donor advisor, or related person? 9b b Section 501(c)(7) organizations. Enter: 10 Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities b Section 501(c)(12) organizations. Enter: 11 Gross income from members or shareholders Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11b Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12a b If "Yes," enter the amount of tax-exempt interest received or accrued during the year \_\_\_\_\_\_\_\_\_12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. Is the organization licensed to issue qualified health plans in more than one state? 13a Note. See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand Х Did the organization receive any payments for indoor tanning services during the tax year? 14h If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .....

23-2951962 Form 990 (2013) Wings for Success, Inc. Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management

					<u> </u>	es/	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	8				
	If there are material differences in voting rights among members of the governing body, or						
	if the governing body delegated broad authority to an executive committee or similar						
	committee, explain in Schedule O.		_				
b	Enter the number of voting members included in line 1a, above, who are independent	1b	8				
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with						
	any other officer, director, trustee, or key employee?			2	_		_X_
3	Did the organization delegate control over management duties customarily performed by or under the direct						
					+		<u> </u>
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?				$\perp$		<u> </u>
5	Did the organization become aware during the year of a significant diversion of the organization's assets?				+		<u>X</u>
6	Did the organization have members or stockholders?			6	+		<u>X</u>
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint						
	one or more members of the governing body?			78	+		<u> </u>
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,						37
_	stockholders, or persons other than the governing body?				1		<u> </u>
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year b		_			Ţ	
a	The governing body?				_	X	
b	Each committee with authority to act on behalf of the governing body?			8t	<del>'</del>	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at						x
500	the organization's mailing address? If "Yes," provide the names and addresses in Schedule Otion B. Policies (This Section B requests information about policies not required by the Interior						
360	tion B. Folicies (This Section B requests information about policies not required by the linten	iai in	eveniu	e Code.)	$\neg$	es/	No.
10a	Did the organization have local chapters, branches, or affiliates?			10	$\overline{}$	162	No_X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			·····   10	4		
b	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?			10	<u>,  </u>		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the					x	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	, 101111.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12	a   ;	x	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to	conflic	ts?		_	X	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"						
·	describe in Schedule O how this was done			12	.	x	
13	Did the organization have a written whistleblower policy?			44	$\overline{}$	x	
14	Did the organization have a written document retention and destruction policy?			1 4	_	X	
15	Did the process for determining compensation of the following persons include a review and approval by						
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?						
а	The organization's CEO, Executive Director, or top management official			15	а		X
b	Other officers or key employees of the organization			15	$\neg$		х
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).						
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement						
	with a taxable entity during the year?			16	a L		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its						
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the						
	organization's exempt status with respect to such arrangements?			16	b		
Sec	tion C. Disclosure						
17	List the states with which a copy of this Form 990 is required to be filed <b>u</b> PA						
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(cr	)(3)s oı	nly)				
	available for public inspection. Indicate how you made these available. Check all that apply.						
	X Own website Another's website X Upon request Other (explain in Schedule O)						
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest processes of the conflict of interest processes of the conflict of the con	oolicy, a	and				
	financial statements available to the public during the tax year.						
20	State the name, physical address, and telephone number of the person who possesses the books and records of the						
	organization: u Treasurer 490 Lancaster Ave.	_				_	
F	razer PA 1935	5		610-6	<u>44</u> .	<b>-6</b> 3	<u> 323</u>

	Form 990 (2013)	Wings	for	Success,	Inc.
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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

X Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for	bo of	x, unle	Pos check ess pe nd a	rson i directo	than on	an e)	(D)  Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	,	organization and related organizations
(1) Mary Pat Knauss	5.00									
President	0.00			х				0	0	0
(2) Susan Drexler						$\Box$				
•	5.00									
Treasuer	0.00			х				0	0	0
(3) Kelly Gladfelter										
_	1.00									
Secretary	0.00			Х				0	0	0
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										
(11)										

orm 990 (2013) <b>Wir</b>				In					23-295			Page
Part VII Section (A) Name and title	A. Officers	(B) Average hours per week (list any hours for	(d bo	o not	Pos check ess pe	C) sition more erson i	than o	ne an	(D)  Reportable compensation from the organization	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estima amour othe compens	ated at of er sation
		related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	(W-21099-WIGC)	organiz and re organiza	ation lated
12)												
(3)												
4)												
5)												
6)												
7)												
, 												
3)												
9)												
b Sub-total								u				
	<b>b and 1c)</b> dividuals (inc	cluding but not lim	ited	to th				u <u>u</u> ve)	who received more than \$1	00,000 in		
reportable comper  B Did the organization	on list any <b>fo</b>	rmer officer, direc	tor,	or tru	uste	e, ke	y em	ploy	ee, or highest compensated	1	_	Yes No
For any individual organization and r	listed on line elated organi	1a, is the sum o	f rep an \$	ortal 3150,	ble c ,000'	omp ? If "	ensat Yes,"	ion cor	and other compensation fro nplete Schedule J for such			x
Did any person lis	ted on line 1	a receive or accru	ue co	ompe	ensa	tion 1	from a	any	unrelated organization or in	dividual		X
ection B. Independen			neato	d in	dono	ndor	nt cor	otrac	ctors that received more that	n \$100,000 of		
	n the organiz	ation. Report com							year ending with or within	the organization's tax year.	1	(0)
	Name and	(A) business address							Descrip	(B) Ition of services	Co	(C) ompensation
2 Total number of in		ontractors (includi							listed above) who	0		

Form 990 (2013) Wings for Success, Inc. 23-2951962 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (A) Total revenue (D) Revenue (B) Related or excluded from tax exempt husiness function under sections revenue 512-514 revenue 1a Federated campaigns ..... 1a **b** Membership dues ..... 1b **c** Fundraising events ..... 2,160 1c **d** Related organizations ...... 1d e Government grants (contributions) . . . . 34,798 **f** All other contributions, gifts, grants, and similar amounts not included above 157,186 g Noncash contributions included in lines 1a-1f: h Total. Add lines 1a-1f. 194,144 u Program Service Revenue Busn. Code PROGRAM SERVICE REVENUE 9,622 9,622 f All other program service revenue ..... 9,622 g Total. Add lines 2a-2f Investment income (including dividends, interest, and other similar amounts) 280 280 u Income from investment of tax-exempt bond proceeds  $\, {f u} \,$ Royalties .... (ii) Personal 6a Gross rents **b** Less: rental exps. c Rental inc. or (loss) d Net rental income or (loss) . . . . 7a Gross amount from (i) Securities (ii) Other sales of assets other than inventory **b** Less: cost or other basis & sales exps. c Gain or (loss) d Net gain or (loss) ..... **8a** Gross income from fundraising events Other Revenue (not including \$ 2,160 of contributions reported on line 1c). 33,391 See Part IV, line 18 **b** Less: direct expenses ..... 11,156 b 22,235 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses ..... b c Net income or (loss) from gaming activities . 10a Gross sales of inventory, less returns and allowances ...... **b** Less: cost of goods sold ...... b c Net income or (loss) from sales of inventory 11 Miscellaneous Revenue Busn, Code 11a

226,281

9,902

d All other revenue ..... e Total. Add lines 11a-11d .....

12 Total revenue. See instructions. ...

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (A) Total expenses (B) Program service (C) Management and (D) Fundraising Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. expenses general expenses expenses Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 ..... Grants and other assistance to individuals in the U.S. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 ..... Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees ..... Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) Other salaries and wages 83,775 36,409 24,437 22,929 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits ..... 9 7,081 3,077 2,066 1,938 Payroll taxes 10 Fees for services (non-employees): a Management ..... b Legal 790 790 c Accounting Professional fundraising services. See Part IV, line 17 Investment management fees ..... **g** Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) 175 175 12 Advertising and promotion ..... 2,516 2,415 101 13 Office expenses Information technology ..... 14 Royalties 15 48,986 44,088 4,898 16 Occupancy 2,481 2,109 248 124 Travel 17 Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings 19 20 Payments to affiliates ..... 21 Depreciation, depletion, and amortization 491 491 22 192 3,849 3,272 385 Insurance ..... 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) Clothing - Program 14,455 14,455 Communications 3,326 2,827 333 166 2,052 1,744 205 103 Dues and Subscriptions 1,880 1,804 76 Client Transportation d 1,526 e All other expenses 3,391 1,254 611 175,248 34,325 26,978 113,945 25 Total functional expenses. Add lines 1 through 24e ... Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here **u** 

following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ... (A) (B) Beginning of year End of year 131,299 183,225 Cash—non-interest bearing 1 Savings and temporary cash investments 2 Pledges and grants receivable, net 3 3 Accounts receivable, net 4 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L 5 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L 6 Notes and loans receivable, net 7 Inventories for sale or use 8 Prepaid expenses and deferred charges ..... 9 10a Land, buildings, and equipment: cost or 5,710 other basis. Complete Part VI of Schedule D 10a  $3,\overline{418}$ 2,783 b Less: accumulated depreciation 10b 10c 2,292 Investments—publicly traded securities 11 11 Investments—other securities. See Part IV, line 11 12 13 Investments—program-related. See Part IV, line 11 13 14 Intangible assets 14 15 Other assets. See Part IV, line 11 15 **Total assets.** Add lines 1 through 15 (must equal line 34) ..... 134,082 185,517 16 16 Accounts payable and accrued expenses ..... 1,976 17 17 18 Grants payable 18 19 Deferred revenue 19 20 Tax-exempt bond liabilities 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 22 Loans and other payables to current and former officers, directors, Liabilities trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L 22 Secured mortgages and notes payable to unrelated third parties ..... 23 24 Unsecured notes and loans payable to unrelated third parties ...... 24 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D 811 3,189 2,787 26 3,189 Total liabilities. Add lines 17 through 25 . . Organizations that follow SFAS 117 (ASC 958), check here u Net Assets or Fund Balances complete lines 27 through 29, and lines 33 and 34. Unrestricted net assets 131,295 182,328 27 27 Temporarily restricted net assets 28 29 Permanently restricted net assets ..... 29 Organizations that do not follow SFAS 117 (ASC 958), check here u and complete lines 30 through 34. Capital stock or trust principal, or current funds 30 30 Paid-in or capital surplus, or land, building, or equipment fund 31 31 Retained earnings, endowment, accumulated income, or other funds ..... 32 32 182,328 Total net assets or fund balances 131,295 33 Total liabilities and net assets/fund balances 134,082 185,517

Form **990** (2013)

	art XI Reconciliation of Net Assets			ı uş	gc 12
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2:	26,2	281
2	Total expenses (must equal Part IX, column (A), line 25)	2		75,2	
3		3			033
4	Revenue less expenses. Subtract line 2 from line 1  Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		31,2	
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	In contrast to the surface of the su	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	1	82,3	328
Pa	art XII Financial Statements and Reporting	-			
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: X Cash Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain in				
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or				
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a				
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight				
	of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c		
	If the organization changed either its oversight process or selection process during the tax year, explain in				
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in				
	the Single Audit Act and OMB Circular A-133?		3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		3b		

Form **990** (2013)

#### SCHEDULE A

(Form 990 or 990-EZ)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

u Attach to Form 990 or Form 990-EZ.

Open to Public

2013

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

u Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Inspection

vame	or the	organization	Wings	for Su	ccess.	Inc.							1962	ımper		
Pa	art I	Reas				I organizations	must co	mplete	this pa	rt.) Se	e instr					
						s 1 through 11, che		•		,						
1	Ň		•		•	urches described in	•	•	A)(i).							
2	П			ion 170(b)(1)(					~~,							
3	П					n described in <b>sect</b>	ion 170(b	)(1)(A)(iii)	١.							
4	П	•	•	•	-	n with a hospital de	•			)(A)(iii).	Enter tl	ne hosp	ital's nar	ne,		
	_	city, and state	•	•	•	•				,,,,		·				
5		An organization	on operated fo	r the benefit of	a college or	university owned or	operated	by a gove	ernmenta	al unit de	scribed	in				
	_			Complete Part	_	·	•	, ,								
6				•	•	nit described in se	ction 170	(b)(1)(A)(\	/).							
7	П	An organization	on that normal	ly receives a s	ubstantial par	t of its support from	n a govern	mental un	it or fron	n the ge	neral pu	ıblic				
		described in	section 170(b	o)(1)(A)(vi). (Co	mplete Part I	II.)				_						
8		A community	trust describe	d in section 1	70(b)(1)(A)(v	i). (Complete Part I	l.)									
9	X	An organization	on that normal	ly receives: (1)	more than 3	3 1/3% of its suppo	ort from co	ntributions	s, membe	ership fe	es, and	gross				
		receipts from	activities relate	ed to its exemp	ot functions—:	subject to certain ex	xceptions,	and (2) n	o more t	han 33 <sup>-</sup>	1/3% of	its				
		support from	gross investme	ent income and	d unrelated bu	usiness taxable inco	ome (less	section 5	11 tax) fi	om busi	nesses					
	_	acquired by the	he organizatior	after June 30	, 1975. See <b>s</b>	section 509(a)(2).	(Complete	Part III.)								
10	Ш	An organization	on organized a	and operated ex	xclusively to t	est for public safety	. See <b>sec</b>	tion 509(	a)(4).							
11	Ш	An organization	on organized a	and operated ex	clusively for	the benefit of, to pe	erform the	functions	of, or to	carry ou	t the					
		purposes of o	one or more pu	ublicly supporte	d organizatio	ns described in sec	tion 509(a	)(1) or se	ction 509	9(a)(2). §	See <b>sec</b>	tion				
		<b>509(a)(3).</b> Ch	neck the box th	nat describes th	e type of sup	porting organization	n and com	plete lines	11e thr	ough 11	h.					
		<b>a</b> Type	1 b [	Type II	с 📙	Type III–Functiona	ally integra	ted	d	Тур	e III–No	n-functi	onally in	itegrate	∍d	
е	Ш	, ,	•	,		ot controlled directly				•	•					
				gers and other	than one or	more publicly supp	orted orga	nizations	describe	d in sect	ion 509	(a)(1)				
_		or section 50	. , . ,			4 150 4 4 11 1										
f		•			nination from	the IRS that it is a	Type I, Ty	pe II, or	ype III s	supportin	g					
		•	check this box													Ш
g				the organization	on accepted a	any gift or contributi	on irom ar	iy or the								
		following per		or in directly on	atrolo oithor c	alana ar tarathar w		م ماده مینام م	مانہ (نا/ م						V	l Na
			•	-		alone or together wi	·							11a(i)	Yes	No
				ng body of the person describe										11g(i) 11g(ii)		
				of a person de	• • •									11g(ii)		
h				nation about th	.,									rig(iii)		
	i) Nam	e of supported	1	EIN	1	pe of organization	(iv) Is the	organization	(v) Did v	ou notify	(vi)	s the	(vii) A	Amount o	of monet	arv
•		ganization				bed on lines 1-9	in col. (i) li	sted in your	the organ	nization in	organizati	on in col.		suppo		,
				e or IRC section instructions))	governing	document?	col. (i) supp	or your oort?	(i) organi U.:	zea in ine S.?						
					(300	mad detiona <sub>jj</sub>	Yes	No	Yes	No	Yes	No				
(A)																
(B)																
(C)																
(D)																
/E/							+				-					
(E)																
Tota	I															

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support				•			
Caler	ndar year (or fiscal year beginning in) <b>u</b>	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 201	3	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")							
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf							
3	The value of services or facilities furnished by a governmental unit to the organization without charge							
4	Total. Add lines 1 through 3							
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)							
6	Public support. Subtract line 5 from line 4.							
	tion B. Total Support			•	•	•		
Caler	ndar year (or fiscal year beginning in) <b>u</b>	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 201	3	(f) Total
7	Amounts from line 4							
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources							
9	Net income from unrelated business activities, whether or not the business is regularly carried on							
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)							
11	Total support. Add lines 7 through 10							
12	Gross receipts from related activities, etc. (	see instructions)					12	
13	First five years. If the Form 990 is for the							
	organization, check this box and stop here							▶
Sec	tion C. Computation of Public Su	pport Percent	age					
14	Public support percentage for 2013 (line 6,	column (f) divided	by line 11, column	(f))			14	%
15	Public support percentage from 2012 Scheo	lule A, Part II, line	14				15	%
16a	33 1/3% support test—2013. If the organization	zation did not chec	k the box on line 13	3, and line 14 is 33	1/3% or more, che	ck this		
	box and stop here. The organization qualifi	es as a publicly su	ipported organization	on				
b	33 1/3% support test—2012. If the organize							
	check this box and stop here. The organization	ation qualifies as a	publicly supported	organization				
17a	10%-facts-and-circumstances test—201							
	10% or more, and if the organization meets	the "facts-and-circ	cumstances" test, c	heck this box and s	stop here. Explain	in		
	Part IV how the organization meets the "factorganization		· ·	•	' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' '			<b>&gt;</b> [
b	10%-facts-and-circumstances test—201	2. If the organization	on did not check a	box on line 13, 16a	, 16b, or 17a, and I	ine		
	15 is 10% or more, and if the organization	meets the "facts-ar	nd-circumstances" t	est, check this box	and stop here.			
	Explain in Part IV how the organization med			ū		•		
	supported organization							▶ □
18	Private foundation. If the organization did	not check a box or	line 13, 16a, 16b,	17a, or 17b, check	this box and see			
	instructions							▶ ∟

Page 3

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.

Sec	etion A. Public Support	quality drider the	e tests listed b	elow, please co	inplete i art ii.	)	
	ndar year (or fiscal year beginning in) <b>u</b>	(a) 2009	<b>(b)</b> 2010	(c) 2011	(d) 2012	<b>(e)</b> 2013	(f) Total
1	Gifts, grants, contributions, and membership	(4) 2000	()	(0, 2011	(-,	(0, 2010	(7 - 5.5
	fees received. (Do not include any "unusual grants.")	109,042	166,091	147,951	121,775	194,144	739,003
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	6,466	5,573	30,527	45,376	43,293	131,235
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	115,508	171,664	178,478	167,151	237,437	870,238
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
500	tion B. Total Support						870,238
	ndar year (or fiscal year beginning in) <b>u</b>	(a) 2000	<b>(b)</b> 2010	(a) 2011	(4) 2012	(a) 2012	(f) Total
		(a) 2009 115,508	` ′	(c) 2011	(d) 2012	(e) 2013	870,238
9		115,508	171,664	178,478	167,151	237,437	870,238
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources				52	280	332
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b				52	280	332
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)	115,508	171,664	178,478	167,203	237,717	870,570
14	First five years. If the Form 990 is for the	-	second, third, fourth	i, or fifth tax year as	a section 501(c)	3)	. —
	organization, check this box and stop here						<b></b>
	tion C. Computation of Public Su	<u> </u>				1 1	
15	Public support percentage for 2013 (line 8,						99.96%
16	Public support percentage from 2012 Sched					16	99.99 %
	tion D. Computation of Investment			-1		47	0/
17	Investment income percentage for 2013 (lin		li 47			40	%
18	Investment income percentage from 2012 S						%
19a	33 1/3% support tests—2013. If the organ 17 is not more than 33 1/3%, check this box						<b>▶</b>  X
b	33 1/3% support tests—2012. If the organ		-				F A
	line 18 is not more than 33 1/3%, check this						▶ □
20	Private foundation. If the organization did		_				<b>&gt;</b>

Schedule A (Fo	rm 990 or 990-EZ) 2	013 <b>Wings</b>	for	Success,	Inc.	23-2951962	Page 4
Part IV	Supplemental	Information.	Provide	the explanatio	ns requir	23-2951962 red by Part II, line 10; Part II, line 17a or 17b	o; and
	Part III, line 12.	Also complete	e this pa	art for any add	itional inf	formation. (See instructions).	
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## SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Financial Statements**

u Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

u Attach to Form 990.

OMB No. 1545-0047 **2013**Open to Public

u Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990. Inspection Name of the organization Employer identification number Wings for Success, Inc. 23-2951962 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6. Total number at end of year ..... Aggregate contributions to (during year) 2 Aggregate grants from (during year) 3 Aggregate value at end of year \_\_\_\_\_ 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year 2a a Total number of conservation easements **b** Total acreage restricted by conservation easements 2b c Number of conservation easements on a certified historic structure included in (a) 2c d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register \_\_\_\_\_\_\_ Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the Number of states where property subject to conservation easement is located  ${f u}$ 4 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B) | Yes | No (i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8. 1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenues included in Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X u \$ ..... If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items: a Revenues included in Form 990, Part VIII, line 1

Assets included in Form 990, Part X .....

Sche	edule D (Form 990) 2013 Wings IC	r success,	ine.		Z3-Z9313	702		Pa	age Z
Pa	art III Organizations Maintainin	g Collections of A	Art, Historical Tr	easures, c	or Other Simi	lar Asse	ets (continu	ıed)	
3	Using the organization's acquisition, accessic collection items (check all that apply):	on, and other records, c	heck any of the follow	ving that are a	significant use o	f its			
а	Public exhibition	d 🗍 I	Loan or exchange pro	grams					
b	Scholarly research	е 🗍 (	Other						
С	Preservation for future generations	<u> </u>							
4	Provide a description of the organization's co	ollections and explain he	ow they further the or	ganization's ex	xempt purpose in	Part			
	XIII.			-					
5	During the year, did the organization solicit	or receive donations of	art, historical treasure	s, or other sim	nilar				
	assets to be sold to raise funds rather than	to be maintained as par	t of the organization's	collection?			T	es	No
Pa	art IV Escrow and Custodial A		<u> </u>						
	Complete if the organization 990, Part X, line 21.	n answered "Yes"	to Form 990, Par	t IV, line 9,	or reported a	ın amou	nt on Form		
1a	Is the organization an agent, trustee, custod	ian or other intermedian	v for contributions or	other assets n	ot				
	included on Form 990, Part X?						☐ Y	es 🗀	No
b	If "Yes," explain the arrangement in Part XIII						······		,
-	ii roo, oxpiaii iio anangemen ii rait xiii	and complete are react	g 102.01				Amoun	t	
c	Reginning halance					1c			
4	Beginning balance					1d			
	Additions during the year								
	Distributions during the year								
22	Ending balance	Corm 000 Part V line 21						es	No
	Did the organization include an amount on F If "Yes," explain the arrangement in Part XIII							· -	NO
	art V Endowment Funds.	. Check here it the expir	anation has been pro-	vided iii i ait 7	VIII				
	Complete if the organization	n answered "Ves"	to Form 990 Par	t IV/ line 10	า				
	Complete ii the organizatio	(a) Current year	(b) Prior year	(c) Two year		Three years ba	ack (a) Fou	ır years b	ack
10	Designing of year belongs	(a) Guilent year	(b) I not year	(c) Two yea	ars back (u)	Three years be	(e) 1 00	ii years b	ack
	Beginning of year balance								
	Contributions								
C	Net investment earnings, gains, and								
	losses								
	Grants or scholarships				+		+		
е	Other expenditures for facilities and								
	programs								
T	Administrative expenses								
g	End of year balance			1					
2	Provide the estimated percentage of the cur	,	line 1g, column (a)) h	eld as:					
		%							
	Permanent endowment <b>u</b> %								
С	Temporarily restricted endowment <b>u</b>								
_	The percentages in lines 2a, 2b, and 2c sho	•							
за	Are there endowment funds not in the posse	ession of the organizatio	n that are held and a	dministered to	r the			· ·	
	organization by:						[- m	Yes	No
	(i) unrelated organizations						3a(i)		
	(ii) related organizations						3a(ii)		
	If "Yes" to 3a(ii), are the related organization						3b		
	Describe in Part XIII the intended uses of the		ment funds.						
Pa	art VI Land, Buildings, and Eq		. =						
	Complete if the organization								
	Description of property	(a) Cost or other ba	1 ''	other basis	(c) Accumula		(d) Book	value	
		(investment)	(oth	ner)	depreciation	n			
1a	Land								
b	Buildings								
С	Leasehold improvements							.=	
d	Equipment			5,710		3,418		2,2	<u> 292</u>
е	Other								
Total	I. Add lines 1a through 1e. (Column (d) must	equal Form 990, Part X	, column (B), line 10(d	c).)		u		2,2	<u> 292</u>

Schedule D (F	orm 990) 2013 Wings for Success, in	ic.	23-2951962	Page 3
Part VII	Investments—Other Securities.	Form 000 Part IV line	11h Soo Form 000 Part V	lino 12
	Complete if the organization answered "Yes" to  (a) Description of security or category	(b) Book value	(c) Method of valuat	
	(including name of security)	(b) Book value	Cost or end-of-year mark	
(1) Financial			Cost of one of year many	or raido
(1) Financiai	derivatives			
	ld equity interests			
(E)				
(F)				
(G)				
(H)				
Total. (Column	n (b) must equal Form 990, Part X, col. (B) line 12.) ${f u}$			
Part VIII	Investments—Program Related.			
	Complete if the organization answered "Yes" to	Form 990, Part IV, line	11c. See Form 990, Part X,	line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuat	ion:
			Cost or end-of-year mark	et value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	n (b) must equal Form 990, Part X, col. (B) line 13.) <b>u</b>			
Part IX	Other Assets.			
i dit ix	Complete if the organization answered "Yes" to	Form 990 Part IV line	11d See Form 990 Part X	line 15
	(a) Description	1 01111 000, 1 411 17, 11110	114. 000 1 0111 000, 1 411 71,	(b) Book value
(1)	(a) 2000 pto			(a) Book value
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9) <b>T</b> (0)	(1) (200 D (1) (201 D (1)			
	n (b) must equal Form 990, Part X, col. (B) line 15.)		u	
Part X	Other Liabilities.	F 000 P+ IV II	44 445 O F 000	Davit V
	Complete if the organization answered "Yes" to	Form 990, Part IV, line	11e or 11f. See Form 990,	Рап Х,
	line 25.			
1.	(a) Description of liability	(b) Book value		
	income taxes	2.100		
(2) Payro	oll Liabilities	3,189		
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				

3,189

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) u

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Fo	orm 990) 2013	Wings	for Succe	ess, II	nc.	23-2951962	Page <b>5</b>
Part XIII	Supplementa	Inform	for Succe	<u>d)</u>			
1 4.1 6 7 1.1.1	- Сирристи			<u>~,</u>			-
• • • • • • • • • • • • • • • • • • • •						 	

### **SCHEDULE G** (Form 990 or 990-EZ)

### Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

**u** Attach to Form 990 or Form 990-EZ. U Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization  Wings for Success,	Inc.	<u>, , , , , , , , , , , , , , , , , , , </u>			Employer identificati 23-29519	
Part I Fundraising Activities. Complete if the Form 990-EZ filers are not required to	the organizatio			ed "Yes" to Form 990		
<ul> <li>Indicate whether the organization raised funds through any</li> <li>Mail solicitations</li> <li>Internet and email solicitations</li> </ul>	of the following a Solicitation Solicitation Solicitation Special fur	of not of government	es. Che n-gove vernme ng eve	ernment grants ent grants ents		
or key employees listed in Form 990, Part VII) or entity in <b>b</b> If "Yes," list the ten highest paid individuals or entities (fun compensated at least \$5,000 by the organization.	connection with p	rofessi to agi	onal freeme	undraising services?	aiser is to be	Yes No
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	raisei custo cont	id fund- have ody or rol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
1		Yes	No			
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total						
List all states in which the organization is registered or lice registration or licensing.	ensed to solicit con	tributio	ons or	has been notified it is exe	mpt from	

Schedule G (Form 990 or 990-EZ) 2013 Wings for Success, Inc. Page 2 Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events SILENT AUCTION None (add col. (a) through col. (c)) (event type) (event type) (total number) Revenue 33,391 33,391 1 Gross receipts 2 Less: Contributions 3 Gross income (line 1 minus 33,391 33,391 line 2) 4 Cash prizes ..... 5 Noncash prizes ...... 6,881 6 Rent/facility costs ...... 6,881 Direct Expenses 7 Food and beverages 8 Entertainment ..... 4,275 4,275 9 Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 11,156 11 Net income summary. Subtract line 10 from line 3, column (d) . . . . . Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (d) Total gaming (add (b) Pull tabs/instant Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) 1 Gross revenue 2 Cash prizes ..... **Direct Expenses** 3 Noncash prizes ..... 4 Rent/facility costs ...... 5 Other direct expenses 6 Volunteer labor ..... 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) Enter the state(s) in which the organization operates gaming activities: Is the organization licensed to operate gaming activities in each of these states? Yes If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

Yes **b** If "Yes," explain:

Schedule G (Form 990 or 990-EZ) 2013

Sche	Idule G (Form 990 or 990-EZ) 2013 Wings for Success, Inc. 23-295	1962ء	2		Page 3
11	Does the organization operate gaming activities with nonmembers?			Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity				_
	formed to administer charitable gaming?			Yes	No
13	Indicate the percentage of gaming activity operated in:				
а	The organization's facility	13a	i		%
b	An outside facility	13b			%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and				
	records:				
	Name <b>u</b>				
	Address u				
15a	Does the organization have a contract with a third party from whom the organization receives gaming				
	revenue?		Ш	Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization <b>u</b> \$ and the				
	amount of gaming revenue retained by the third party ${f u}$ \$				
С	If "Yes," enter name and address of the third party:				
	Name <b>u</b>				
	Address <b>u</b>				
16	Gaming manager information:				
	Name <b>u</b>				
	Gaming manager compensation <b>u</b> \$				
	Description of consisce provided as				
	Description of services provided ${f u}$				
	Director/officer Employee Independent contractor				
17	Mandatory distributions:				
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to				
	retain the state gaming license?			Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or				
	spent in the organization's own exempt activities during the tax year <b>u</b> \$				
Par	t IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) are	nd (v),	and		
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide	any			
	additional information (see instructions).				

## **SCHEDULE O**

(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 2013

Department of the Treasury Internal Revenue Service Name of the organization

u Attach to Form 990 or 990-EZ.  ${\bf u}$  Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

Employer identification number

Wings for Success, Inc.	23-2951962
Form 990, Part III, Line 4d - All Other Accomplishment	
Provide job related clothing and workshops to approxima	tely 650 low income
women.	
Form 990, Part VI, Line 11b - Organization's Process to	Review Form 990
Form 990 is distributed to each Board Member, questions	and comments are
solicited and discussed at the Board meeting.	
Form 990, Part VI, Line 12c - Enforcement of Conflicts	Policy
The organization reviews the conflict of interest polic	y annually at a
Board Meeting. Members are asked to update the form thr	ough the year if
there are any changes.	
Form 990, Part VI, Line 19 - Governing Documents Disclo	
Form 990 is posted on the Organization's website, other	documents are
available upon request.	
Form 990, Part XI, Line 9 - Other Changes in Net Assets	Explanation
ROUNDING	\$ 0

Form **990** 

Name

## Two Year Comparison Report

For calendar year 2013, or tax year beginning

ending

2012 & 2013

Taxpayer Identification Number

V	۷i۱	ngs for Success, Inc.				23-2	951962
				2012	2013		Differences
	1.	Contributions, gifts, grants	1.	88,048	159,	346	71,298
	2.	Membership dues and assessments	2.				
	3.	Government contributions and grants	3.	33,727	34,	798	1,071
ne	4.	Program service revenue	4.	10,859	9,	622	-1,237
_	5.	Investment income	5.	52		280	228
>	6.	Proceeds from tax exempt bonds	6.				
Re		Net gain or (loss) from sale of assets other than inventory	7.				
	8.	Net income or (loss) from fundraising events	8.	23,527	22,	235	-1,292
	9.	Net income or (loss) from gaming	9.				
	10.	Net gain or (loss) on sales of inventory	10.				
	11.	Other revenue	11.				
	12.	Total revenue. Add lines 1 through 11	12.	156,213	226,	281	70,068
	13.	Grants and similar amounts paid	13.				
	14.	Benefits paid to or for members	14.				
S	15.	Compensation of officers, directors, trustees, etc.	15.				
S	16.	Salaries, other compensation, and employee benefits	16.	51,109	90,	856	39 <b>,</b> 747
еп	17.	Professional fundraising fees	17.				
α	18.	Other professional fees	18.	10,803		965	-9,838
Ш	19.	Occupancy, rent, utilities, and maintenance	19.	48,489	48,	986	497
	20.	Depreciation and Depletion	20.	491		491	
	21.	Other expenses	21.	28,070		950	5,880
	22.	Total expenses. Add lines 13 through 21	22.	138,962	175,		36,286
	_	Excess or (Deficit). Subtract line 22 from line 12	23.	17,251		033	33,782
	24.	Total exempt revenue	24.	156,213	226,	281	70,068
	25.	Total unrelated revenue	25.				
ö	26.	Total excludable revenue	26.	156,213		902	-146,311
mat	27.	Total assets	27.	134,082	185,		51,435
Information	28.	Total liabilities	28.	2,787		189	402
=	29.	Retained earnings	29.	131,295	182,	328	51,033
the	30.	Number of voting members of governing body	30.	14	8		
Ō	31.	Number of independent voting members of governing body	31.	0	8		
	32.	Number of employees	32.	2	2		
	33.	Number of volunteers	33.	40	40		

Form **990T** 

## Two Year Comparison Report

ending

For calendar year 2013, or tax year beginning

2012 & 2013

Taxpayer Identification Number

Nar	ne				Taxpaye	r Identification Number
T/	74 1	ngs for Success, Inc.			23-2	951962
_	<u> </u>	igs for success, file.		2012 201	•	Differences
	<b> </b>	Gross profit/loss on business activities	1.	2012	<u> </u>	Differences
			2.			
a		Income/loss from partnerships and S corporations				
n u			4.			
<b>6</b>		Rental income (net of expense)	5.			
Ф		Interest, and other income from controlled organizations (net of expense)	6.			
œ	ı	Investment income of specific organizations (net of expense)	7.			
		Exploited exempt activity income (net of expense)	8.			
		Advertising income (net of expense)	9.			
		011 1	10.			
	ı	Total trade or business income. Combine lines 1 through 10	11.			
_		Compensation of officers, directors, and trustees	12.			
			13.			
	11	Other salaries and wages	14.			
	15	Repairs and maintenance	15.			
	15.	Bad debts	16.			
S	10.	Interest	17.			
n S	17.	Taxes and licenses				
e	18.	Charitable contributions	18.			
κ	19.	Depreciation and Depletion	19. 20.			
Ш		Contributions to deferred compensation plans				
	21.	Employee benefit programs	21.			
	22.	Other deductions	22.			
		Total deductions. Add lines 12 through 22	23.			
		Taxable income before NOL. Subtract line 23 from 11	24. 25.			
	25.	Net operating loss deduction	25. 26.	1,000	1,000	
	20. 27	Specific deduction  Unrelated business taxable income.	27.		1,000	
_	_		28.	-1,000	1,000	
S	20.	Income tax (corporate or trust)	29.			
д :-	29. 20	Proxy tax	30.			
ē	3U.	Alternative minimum tax	31.			
ပ	31. 22	Total taxes	32.			
⋖ŏ	32. 22	Other credits  Conoral business gradit	33.			
a×	24	General business credit  Credit for prior year minimum tax	34			
-	ı		35.			
	36	Total credits Net tax after credits	36.			
	30. 37	Recenture taxes	37.			
	3γ. 3Ω	Recapture taxes Total Taxes	38.			
	_	Prior year overpayment and estimated tax payments	39.			
	ı	Doumant made with extension	40.			
n d		Backup withholding and foreign withholding	41.			
μ			42.			
R e	43	Other payments  Total payments	43.			
е/Е	73. 44	Total payments Balance due/(Overpayment)	44.			
n	45	Overpayment applied to next year	45.			
		Denaities	46.			
	l	Total due/(Refund)	47.	+		
	<b>⇔</b> /.	iolai dud/(Neiuliu)	4/.			